

**Chambers**  
RANKING GUIDE

# USA

America's Leading  
Lawyers for Business

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**2019**



## is ranked in Chambers USA 2019 as follows: DELAWARE

### BANKRUPTCY/RESTRUCTURING

<b>Bankruptcy/Restructuring</b>
<b>Leading Firms</b>
<b>Band 1</b>
Morris, Nichols, Arsht & Tunnell LLP
<b>Leading Individuals</b>
<b>Band 1</b>
Abbott Derek C Morris, Nichols, Arsht & Tunnell LLP
Dehney Robert J Morris, Nichols, Arsht & Tunnell LLP
<b>Band 2</b>
Werkheiser Gregory W Morris, Nichols, Arsht & Tunnell LLP
<b>Band 3</b>
Schwartz Eric D Morris, Nichols, Arsht & Tunnell LLP
<b>Up-and-coming individuals</b>
Miller Curtis Morris, Nichols, Arsht & Tunnell LLP
Remming Andrew R Morris, Nichols, Arsht & Tunnell LLP

#### Morris, Nichols, Arsht & Tunnell LLP

**What the team is known for** Standout business reorganization and restructuring team that has significant experience in both lead and co-counsel roles. Possesses a deep bench of lawyers well versed in handling Chapter 11 cases for numerous stakeholders including debtors, creditors and acquirers. Recognized for its strengths across loan workouts and reorganization proceedings, and in bankruptcy-related disputes.

**Strengths** Morris Nichols is “a full-service bankruptcy and corporate firm,” according to one commentator,

who further describes the team as “creative, commercial and practical in finding solutions.”

Sources say: “They are really first-rate technical bankruptcy lawyers. They have a complete encyclopedic knowledge of the cases published and unpublished by the Delaware judges. They don’t steer you wrong.”

One interviewee appreciates that the team is “well versed in the bankruptcy code and local rules in Delaware,” and further praises “their familiarity with judges.”

**Work highlights** Represented The Boston Herald and its affiliates in their bankruptcy proceedings, which included a Section 363 asset sale.

#### Notable practitioners

**Derek Abbott** possesses vast experience in Chapter 11 proceedings. He is a strong choice to represent creditors and debtors as well as asset purchasers. Sources say: “He’s very smart and good at building consensus, advocating for his clients and getting to a deal.” **Robert Dehney** has “one of the sharpest minds in the Delaware Bar,” according to one interviewee. Another source highlights his “extremely well-received courtroom presence,” and adds: “He is a great oral advocate and gets a lot of traction with judges.” He is a highly sought-out bankruptcy lawyer, with experience representing a broad range of clients. **Gregory Werkheiser** is highly regarded within the

market, with interviewees describing him as “an amazingly talented and knowledgeable bankruptcy technician.” He offers expert handling of complex Chapter 7 and 11 filings and his recent work includes high-profile bankruptcies in the retail and insurance sectors. **Eric Schwartz** possesses deep expertise in bankruptcy proceedings and related litigation. He receives praise for his “excellent judgment, good business sense and encyclopedic knowledge of Delaware practice and judgments.” One source describes him as “the consummate tactician,” and continues: “He may as well have written the Bankruptcy Code himself.” **Curtis Miller** is a go-to lawyer for a range of stakeholders involved in bankruptcy proceedings and restructurings, and his recent experience includes advising on Section 363 asset sales. A source says that he is “very smart, good on his feet in court and practical,” while another interviewee describes him as a “very good advocate for clients.” **Andrew Remming** has cultivated an impressive reputation for his handling of Chapter 11 proceedings and related litigation on behalf of distressed companies and other stakeholders. Commentators note that he is “thoughtful and very knowledgeable about procedure and local precedent.”

### CHANCERY

<b>Chancery</b>
<b>Leading Firms</b>
<b>Band 1</b>
Morris, Nichols, Arsht & Tunnell LLP
<b>Leading Individuals</b>
<b>Band 1</b>
Lafferty William M Morris, Nichols, Arsht & Tunnell LLP
Nachbar Kenneth J Morris, Nichols, Arsht & Tunnell LLP
<b>Band 3</b>
Abramczyk Jon E Morris, Nichols, Arsht & Tunnell LLP
Hurd Mark Morris, Nichols, Arsht & Tunnell LLP
Scaggs, Jr R Judson Morris, Nichols, Arsht & Tunnell LLP

#### Morris, Nichols, Arsht & Tunnell LLP

**What the team is known for** A preeminent firm with a high level of experience and expertise across a range of commercial disputes. Praised by market sources for its work in lawsuits concerning M&A, takeover battles and proxy contests, among other matters. Represents a wide array of clients including shareholders, limited partners and limited liability companies. Also regularly advises special committees of independent directors on conflict of interest issues.

**Strengths** One client comments: “They are outstanding. They are extraordinarily responsive in

writing and verbally – regardless of whether it’s day or night I can email and get a reply. They understand all the issues and provide a tremendous amount of value. I have the highest regard for them.”

Another client says: “I think they are the highest quality in Delaware – I wouldn’t look anywhere else. They’re responsive, their rates are fair and their knowledge of the area is unsurpassed.”

Sources highlight: “The firm is very strong in all Delaware litigation, particularly in the Chancery court. They know Delaware corporate law and procedure and are experts in litigation related to corporate transactions.”

**Work highlights** Represented the Zohar funds in a successful lawsuit seeking to remove and replace Lynn Tilton as a director of three companies in which the Zohar funds owned stock.

#### Notable practitioners

“Fantastic trial attorney” **William Lafferty** possesses notable expertise in handling litigation connected with failed mergers. Peers describe him as “a first-rate litigator with terrific judgment and the ear of the judges,” while other sources characterize him as “a very compelling advocate with huge credibility.” **Kenneth Nachbar** has deep litigation experience and regularly

advises clients on appraisal and derivative actions, as well as disputes over control and breach of corporate agreements. Sources say: “He is an excellent appellate lawyer who knows his way around the Delaware Supreme Court. He combines attention to detail with a very good macro-strategic sense of which arguments are good and which are not.” **Jon Abramczyk** possesses notable expertise in representing special committees and boards of directors. He is adept at assisting clients with a range of corporate disputes, including post-merger litigation and control contests. **Mark Hurd** regularly advises companies, directors and special committees on a broad range of matters, including appraisal actions and disputes over controlling interests. Market sources note: “He has a very good gut feeling about what arguments will work out and brings insights into what would be compelling to the courts and judges.” **Judson Scaggs** possesses deep expertise in complex commercial litigation, including disputes over capital structure and breach of contract. Clients remark: “He is a skillful litigator who is mindful of the full life-cycle of proceedings and provides valuable advice regarding litigation positions.”

## CORPORATE/M&A & ALTERNATIVE ENTITIES

<b>Corporate/M&amp;A &amp; Alternative Entities</b>
<b>Leading Firms</b>
<b>Band 1</b>
Morris, Nichols, Arsht & Tunnell LLP
<b>Alternative Entities</b>
<b>Leading Individuals</b>
<b>Band 1</b>
Hering Louis G <i>Morris, Nichols, Arsht &amp; Tunnell LLP</i>
<b>Up-and-coming individuals</b>
Haskins Tarik J <i>Morris, Nichols, Arsht &amp; Tunnell LLP</i>
<b>Recognised Practitioner</b>
Honaker James D <i>Morris, Nichols, Arsht &amp; Tunnell LLP</i>
<b>Corporate/M&amp;A</b>
<b>Eminent Practitioners</b>
Alexander Frederick H <i>Morris, Nichols, Arsht &amp; Tunnell LLP</i>
<b>Leading Individuals</b>
<b>Band 2</b>
Klinger-Wilensky Eric S <i>Morris, Nichols, Arsht &amp; Tunnell LLP</i>
<b>Band 3</b>
Johnston Andrew M <i>Morris, Nichols, Arsht &amp; Tunnell LLP</i>
Vella Patricia O <i>Morris, Nichols, Arsht &amp; Tunnell LLP</i>
Wolters Jeffrey <i>Morris, Nichols, Arsht &amp; Tunnell LLP</i>

### Morris, Nichols, Arsht & Tunnell LLP

**What the team is known for** Exceptional firm with a strong bench that provides the full range of commercial services, with particular strength

working on alternative entity matters. Provides strong counsel on M&A, fund formation work and corporate litigation. Possesses experience in matters involving master limited partnerships, as well as advising prominent private equity, hedge and mutual funds. Also plays an important role in drafting and updating Delaware's alternative entities statutes.

**Strengths** *"They are terrific, knowledgeable, responsive and thoughtful,"* enthuses one client.

**Work highlights** Served as Delaware counsel to Bayer in its \$66 billion takeover of seed producer Monsanto. The firm advised the company on internal restructuring and financing matters in preparation for the acquisition, resulting in one of the world's largest agrochemical companies.

#### Notable practitioners

Of counsel **Frederick Alexander** is an extremely highly regarded Delaware lawyer who focuses on corporate governance and transactional matters, including M&A and capital raisings. Impressed sources report that **Louis Hering** *"knows Delaware corporate law inside and out."* He offers a broad transactional practice with particular strength in structures involving alternative entities. One client comments: *"Lou is great. He is an alternative entities expert and he is one of the leading experts at the firm. If you have a question he's the one to call."*

**Eric Klinger-Wilensky** is noted for his expertise in M&A, financings and corporate governance matters, handling such work as part of a broader practice that also encompasses governance litigation. Observers label him *"a genius"* and note that he is *"uniformly viewed with high regard"* in the Wilmington market.

**Andrew Johnston** focuses his practice on advising corporations and their counsel on a wide variety of Delaware corporate law issues, including financings, fiduciary duties and corporate governance. The *"terrific and knowledgeable"* **Patricia Vella** focuses her practice on structuring complex transactions and often counsels boards of directors and board committees on their fiduciary duties and the technical aspects of Delaware corporate law. Peers describe her as *"really talented, motivated"* and *"just so likable."*

**Jeffrey Wolters'** work involves advising boards of directors and board committees on the Delaware law aspects of major corporate transactions. Clients attest: *"He's superb: he's extremely professional, thoughtful and deliberate."* **Tarik Haskins** is a younger partner with a burgeoning reputation in the Delaware market. He handles a range of commercial transactions including M&A, secured financing, joint ventures, securitization and business counseling.

## INTELLECTUAL PROPERTY

<b>Intellectual Property</b>
<b>Leading Firms</b>
<b>Band 1</b>
Morris, Nichols, Arsht & Tunnell LLP
<b>Senior Statespeople</b>
Graham Mary B <i>Morris, Nichols, Arsht &amp; Tunnell LLP</i>
<b>Leading Individuals</b>
<b>Star Individuals</b>
Blumenfeld Jack B <i>Morris, Nichols, Arsht &amp; Tunnell LLP</i>
<b>Band 2</b>
Jacobs Karen <i>Morris, Nichols, Arsht &amp; Tunnell LLP</i>
Smith II Rodger D <i>Morris, Nichols, Arsht &amp; Tunnell LLP</i>
<b>Band 4</b>
Grimm Thomas C <i>Morris, Nichols, Arsht &amp; Tunnell LLP</i>
<b>Up-and-coming individuals</b>
Flynn Michael J <i>Morris, Nichols, Arsht &amp; Tunnell LLP</i>

### Morris, Nichols, Arsht & Tunnell LLP

**What the team is known for** Preeminent IP practice that comes recommended for its patent-related work and has significant experience litigating cases in all areas of technology. Stands out for its unrivaled bench strength and is also regularly engaged to advise on copyrights, trademarks and trade secrets matters, handling disputes in the Delaware District Court and Delaware Court of Chancery, as well as in federal courts around the country. Regularly acts as both lead and local counsel for clients from an array

of sectors, including leading names in the technology, pharmaceutical and telecommunications industries.

**Strengths** Sources say: *"They are super talented lawyers, brilliant writers and strategic thinkers,"* adding: *"It is an absolute top-tier firm."*

Sources note: *"They have a stellar reputation in Delaware, are very well respected by the Bench and give you instant credibility. They are thoughtful and provide good guidance and feedback."*

Market commentators reveal: *"They know the system, the judges, the clerks and how to get things done."*

**Work highlights** Defended Amazon in a patent infringement case brought by Kaavo in relation to its cloud computing patent, resulting in summary judgment of invalidity.

#### Notable practitioners

A respected member of the Bar, **Mary Graham** is noted for her representation in both trial and appellate cases, particularly in the pharmaceutical and technology sectors. Peers remark: *"She's extremely experienced and really knows the courts well."* *"Phenomenal litigator"* **Jack Blumenfeld** offers clients the benefit of his considerable expertise in patent infringement claims, particularly in relation to disputes in the pharmaceutical and technology sectors. Sources say: *"He's fantastic - he is smart, responsive and he has good judgment,"* before adding: *"He is outstanding in trial and has really good knowledge of*

*Delaware law."* **Karen Jacobs** heads the intellectual property litigation group and is adept at handling patent infringement claims regarding pharmaceutical products, as well as computer hardware and software. An impressed source says: *"She is super prepared and has a deep knowledge of what you need to do to practice in Delaware and how to approach cases."* **Rodger Smith** has deep expertise in advising clients in the chemical, technology and food and beverage sectors on patent, trademark and trade secrets matters, including handling disputes in the Delaware Court of Chancery. Clients say: *"He has a wealth of experience, is very practical and is extremely knowledgeable in relation to the federal courts in Delaware."* **Thomas Grimm** specializes in disputes in the life sciences and pharmaceutical sectors, frequently litigating patent matters in both state and federal courts for a wide range of clients. Sources say: *"He can give you a second set of ears on cases to ensure your course is correct,"* adding that he adds value due to his *"experience and wealth of knowledge."* **Michael Flynn** regularly advises clients in a broad array of industries, including the food and beverage, technology and pharmaceutical sectors. Market sources hold him in high regard for his litigation ability in relation to patent infringement cases.

## Leaders

### ABBOTT, Derek C

Morris, Nichols, Arsht & Tunnell LLP,  
Wilmington  
302 351 9357  
dabbott@mnat.com

*Featured in Bankruptcy/Restructuring (Delaware)*

**Practice Areas:** Derek represents Fortune 1000, local, international and other organizations as lead or Delaware counsel in bankruptcy proceedings and litigation on behalf of debtors, creditors, official and ad hoc committees and transactional case constituents. Derek regularly works with debtors-in-possession ("DIP") and exit financing lenders, as well as outside and inside counsel, turnaround professionals, crisis management firms, and investment and non-investment bank professionals.

**Career:** 82d Airborne Division, United States Army (1987-91), including participation in Operations Desert Shield and Desert Storm)

**Professional Memberships:** American College of Bankruptcy (Fellow); American Bankruptcy Institute; Delaware State Bar Association (Bankruptcy Section, Chapter 11 Committee; Veterans Committee); Turnaround Management Association  
**Personal:** University of North Carolina School of Law (J.D., with honors, 1995); Staff Member, 1993-1994 and Publication Editor, 1994-1995, North Carolina Law Review; United States Military Academy (B.S., 1987)

### ABRAMCZYK, Jon E

Morris, Nichols, Arsht & Tunnell LLP,  
Wilmington  
302 351 9211  
jabramczyk@mnat.com

*Featured in Chancery (Delaware)*

**Practice Areas:** Jon's practice focuses on litigation arising from corporate mergers and acquisitions and disputes relating to the governance and control of Delaware business entities. Jon regularly represents major Fortune 500 corporations and advises boards of directors and special committees of directors on all aspects of Delaware corporation law, including defense of stockholder class and derivative actions, conflict transactions involving directors and controlling stockholders, and proxy contests.  
**Career:** Law Clerk to the Honorable Joseph T. Walsh, Delaware Supreme Court (1985-1986)

**Professional Memberships:** American Bar Association (Business Law and Litigation Sections), Delaware State Bar Association

**Personal:** Tulane University Law School (J.D., cum laude, 1985); Tulane Law Review, Senior Managing Editor (1984-1985), Editor (1983-1984); The Wharton School of the University of Pennsylvania (B.S. and B.A., 1982)

### ALEXANDER, Frederick H

Morris, Nichols, Arsht & Tunnell LLP,  
Wilmington  
302 351 9228  
falexander@mnat.com

*Featured in Corporate/M&A (Delaware)*

**Practice Areas:** Rick focuses on corporate governance and transactions, including mergers and acquisitions, capital raising and corporate control contests. His work often involves counseling boards of directors and board committees, including special committees of directors appointed

to negotiate mergers or other significant transactions. Rick also serves as a fellow at B Lab, a non-profit organization dedicated to the promotion of responsible business practices.

**Professional Memberships:** Delaware State Bar Association, Corporation Law Council (past Chairman); American Bar Association, Business Law Section Publication Board (Co-Chair), Two-Step Agreement Task Force, Negotiated Acquisitions Committee, Committee on Corporate Laws

**Publications:** He is the author of three books on corporate law and he frequently writes articles on governance and mergers and acquisitions. His work has appeared in Harvard Business Law Review, Journal of Applied Corporate Finance, Business Lawyer, Business Law Today, Delaware Journal of Corporate Law, Review of Securities and Commodities Regulation, Law360, Insights, and Agenda.

**Personal:** Georgetown Law Center (J.D., magna cum laude, 1988); University of Maryland (B.A., 1985)

### BLUMENFELD, Jack B

Morris, Nichols, Arsht & Tunnell LLP,  
Wilmington  
302 351 9291  
jblumenfeld@MNAT.com

*Featured in Intellectual Property (Delaware)*

**Practice Areas:** With nearly 40 years of patent litigation experience, Jack has built a reputation as the "dean of the Delaware IP bar" (Chambers USA 2017). Jack handles a unique mix of lead counsel, Delaware counsel, and co-counsel roles. Clients regularly turn to him in situations with a high risk of exposure that demand a thorough understanding of the complex legal and technical issues involved. Jack's extensive experience includes pharmaceutical, medical product and biotechnology matters, as well as technology disputes involving computers, software and telecommunications. He has tried cases in various district courts and argued before the U.S. Court of Appeals for the Federal Circuit.

**Career:** Law Clerk to the Honorable Walter K. Stapleton, U.S. District Court for the District of Delaware (1977-1979)

**Professional Memberships:** American Bar Association; Delaware State Bar Association; Federal Circuit Bar Association

**Personal:** Yale University (J.D., 1977); State University of New York at Albany (B.A., 1974)

### DEHNEY, Robert J

Morris, Nichols, Arsht & Tunnell LLP,  
Wilmington  
302 575 7353  
rdehney@mnat.com

*Featured in Bankruptcy/Restructuring (Delaware)*

**Practice Areas:** For more than 20 years, Rob has focused on corporate restructuring, reorganization and counseling. Rob's substantial experience extends to representations of debtors and creditors in all facets of pre- and post-Chapter 11 filings that include out-of-court reorganization and restructuring, acquisitions and complex lending arrangements. He also provides corporate governance, fiduciary duty and strategic advice to boards of directors, special committees and executives. Rob regularly works with inside and outside counsel, turnaround professionals, crisis management

firms, investment and non-investment bank professionals, and debtors-in-possession ("DIP") and exit financing lenders. Rob's representative engagements span diverse industry segments that include health companies, retail, airline, housing, steel manufacturing, insurance, mortgage brokerage and consumer finance. He has worked on behalf of distressed companies, boards of directors/special committees and/or individual members, and other parties such as official equity committees and ad hoc committees in insolvency-related matters.

**Career:** Law Clerk to the Honorable Prudence Beatty, U.S. Bankruptcy Judge, Southern District of New York (1990)

**Professional Memberships:** American Bankruptcy Institute, American Bar Association, Delaware State Bar Association, Turnaround Management Association  
**Personal:** Pace University (J.D., 1990); Managing Editor, Pace Environmental Law Review; Dickinson College (B.A., 1987); Admissions: Connecticut, New York, Delaware, Pennsylvania

### FLYNN, Michael J

Morris, Nichols, Arsht & Tunnell LLP,  
Wilmington  
302 351 9661  
mflynn@mnat.com

*Featured in Intellectual Property (Delaware)*

**Practice Areas:** Michael represents clients as lead or Delaware counsel in litigation in the District of Delaware in a wide variety of industries, with a particular focus on web-based technology, networking, biotechnology and consumer products. Prior to law school, Michael worked as a consultant on public policy and legislative advocacy on local, statewide and national issues with an emphasis on technology, environmental issues and strategic business development. For several years, he hosted a public affairs radio program on Delaware's leading news station, and frequently appeared on radio and television news shows. As an entrepreneur, Michael has owned and managed several businesses, including an Internet applications firm that developed web solutions for Fortune 500 companies, regional banks and national retailers. In that role, Michael gained technical experience in web-based solutions for customer retention and integration between online and bricks-and-mortar businesses.

**Professional Memberships:** American Bar Association (Sections of Intellectual Property Law, Business Law, and Litigation); American Intellectual Property Law Association; Federal Bar Association; Federal Circuit Bar Association; Richard S. Rodney Inn of Court  
**Personal:** Tulane University Law School (J.D., cum laude, Order of the Barristers, 2009); Swarthmore College (B.A. 1997); Admissions: Delaware, USDC (Delaware), Federal Circuit; U.S. Supreme Court

### GRAHAM, Mary B

Morris, Nichols, Arsht & Tunnell LLP,  
Wilmington  
302 351 9199  
mgraham@mnat.com

*Featured in Intellectual Property (Delaware)*

**Practice Areas:** Mary has acted in lead roles in numerous intellectual property cases in both trial and appellate courts involving patents, trade secrets, licensing and

copyrights, and involving diverse technologies from pharmaceuticals and chemicals to software and medical devices. She has argued cases before every major court in Delaware and before the U.S. Court of Appeals for the Federal Circuit. She has also worked as Delaware counsel with leading attorneys from around the country to litigate intellectual property and other complex cases in the Delaware federal and state courts. Active in the Delaware community, she has served as Chair of the Higher Education Commission and is a former member of the State Board of Education.

**Career:** Law Clerk to the Honorable Walter K. Stapleton, U.S. District Court for the District of Delaware (1982)

**Professional Memberships:** American Bar Association; Delaware State Bar Association; American Intellectual Property Law Association; U.S. District Court for the District of Delaware, Intellectual Property Advisory Committee  
**Personal:** Yale Law School (J.D., 1982); Massachusetts Institute of Technology (M.S., mathematics, 1978); Stanford University (B.S., mathematics, with distinction, 1974)

### GRIMM, Thomas C

Morris, Nichols, Arsht & Tunnell LLP,  
Wilmington  
302 351 9595  
tgrimm@mnat.com

*Featured in Intellectual Property (Delaware)*

**Practice Areas:** Tom is an experienced trial lawyer practicing in the areas of intellectual property and general business litigation. With a focus on complex patent and commercial litigation, he practices predominantly in the United States federal courts, and also has extensive experience in the Delaware Court of Chancery.

**Career:** Law Clerk to the Honorable William Duffy, Delaware Supreme Court (1980-1981)

**Professional Memberships:** American Bar Association, Delaware State Bar Association, Special Olympics of Delaware (Board of Directors)

**Personal:** Villanova University (J.D., cum laude, 1980); Villanova Law Review, Staff Member (1978-1979) and Editor (1979-1980); University of Notre Dame (B.B.A., 1977)

### HASKINS, Tarik J

Morris, Nichols, Arsht & Tunnell LLP,  
Wilmington  
302 351 9120  
thaskins@mnat.com

*Featured in Corporate/M&A (Delaware)*

**Practice Areas:** Tarik's practice covers a range of commercial transactions including mergers and acquisitions, secured financings, joint ventures, securitization and business counseling. Tarik also focuses on organizational and operational issues related to limited liability companies, limited partnerships and statutory trusts. In addition, he regularly represents sponsors and conflicts committees of master limited partnerships ("MLPs"). He is involved in the preparation of third-party legal opinions in connection with a range of transactional matters, and he regularly counsels other attorneys domestically and internationally on matters relating to Delaware partnerships, limited liability companies and statutory trusts.

**Career:** Law Clerk to the Honorable E. Norman Veasey, Chief Justice, Delaware Supreme Court (2003-2004)

**Professional Memberships:** American Bar Association, Business Law Section (Secured Lending Subcommittee (chair), Business Law Today (Managing Editor), Mergers and Acquisitions Committee, Revised Model Asset Purchase Agreement Task Force, Joint Task Force on Security Interest in LLC and Other Unincorporated Entity Interest); Delaware State Bar Association (Statutory Trust Committee, Uniform Commercial Code Subcommittee); Delaware Council of Development Finance

**Personal:** University of Cincinnati College of Law (J.D., 2003); University of Cincinnati Law Review, Editor-in-Chief; Clark-Atlanta University (B.A., 1998)

## HERING, Louis G

Morris, Nichols, Arsht & Tunnell LLP,  
Wilmington  
302 351 9213  
lhering@mnat.com

*Featured in Corporate/M&A (Delaware)*

**Practice Areas:** Lou is actively involved in the organization and structuring of all forms of Delaware alternative entities. His practice includes mergers and acquisitions, with an emphasis on structures involving alternative entities, and the delivery of third-party legal opinions in connection with the full spectrum of Delaware contracts. He works with private equity, hedge and mutual funds in connection with their formation and operation. He also regularly represents sponsors and conflicts committees of master limited partnerships.

**Career:** Law Clerk to the Honorable Carolyn Berger, Delaware Court of Chancery (1986-1987)

**Professional Memberships:** American Bar Association, Business Law Section (Committee on LLCs, Partnerships and Unincorporated Business Associations; LLC Subcommittee (chair); Working Group on Legal Opinions (board of directors); TriBar Opinion Committee); Delaware State Bar Association (Committees responsible for updating Delaware's LLC, partnership and statutory trust acts)

**Publications:** Co-author of BNA's Portfolio on LLCs

**Personal:** University of California Los Angeles School of Law (J.D., 1986); Cornell University (A.B., 1982)

## HONAKER, James D

Morris, Nichols, Arsht & Tunnell LLP,  
Wilmington  
302 351 9103  
jhonaker@mnat.com

**Practice Areas:** Jim advises public companies, boards of directors and committees on Delaware corporation law issues, including corporate governance and fiduciary duties. In his practice, he advises on corporate governance issues under Delaware law, including in the areas of proxy contests, oversight and compliance, director and officer indemnification and director compensation. Drawing on his experience with private company financings and acquisitions, he also counsels boards and committees of independent directors on merger and acquisition transactions. His clients hail from a range of industries, including the energy,

manufacturing, financial services, media, healthcare, and technology sectors. Since 2015, Jim has served as a member of the Corporation Law Council of the Delaware State Bar Association, and in that role assists with drafting amendments to the Delaware General Corporation Law ("DGCL").

**Career:** Law Clerk to the Honorable E. Norman Veasey, Delaware Supreme Court (2002-2003)

**Professional Memberships:** Delaware State Bar Association, Corporation Law Section; American Bar Association, Business Law Section; Society for Corporate Governance

**Personal:** University of Virginia School of Law (J.D., 2002); Executive Editor, Virginia Tax Review; University of Delaware (B.A., 1999)

## HURD, S. Mark

Morris, Nichols, Arsht & Tunnell LLP,  
Wilmington  
302 351 9354  
shurd@mnat.com

*Featured in Chancery (Delaware)*

**Practice Areas:** Mark frequently represents committees of independent directors, including Fortune 500 corporations incorporated outside Delaware, in responding to stockholder demands and derivative litigation. As a co-author of Special Committees of Independent Directors, Mark is often asked to assist special committees in responding to demands relating to wide-ranging allegations, including insider trading, violations of the Foreign Corrupt Practices Act, failure of oversight, related party transactions, and improper executive compensation. Mark has assisted clients in successfully defending stockholder claims challenging going private litigation. He has successfully represented clients in statutory actions relating to the governance and valuation of Delaware corporations and regularly provides advice regarding advancement and indemnification obligations under Delaware law.

**Career:** Law Clerk to the Honorable Murray M. Schwartz, U.S. District Court for the District of Delaware (1993-1994)

**Professional Memberships:** Delaware State Bar Association, Corporation Law Section; American Bar Association, Business Law Section (Committee on Business and Corporate Litigation, Litigation Section Committee on Class and Derivative Actions, Professional Responsibility Committee)

**Publications:** Special Committees of Independent Directors, No. 79 Corporate Practice Series Portfolio (BNA)

**Personal:** Georgetown University Law Center (J.D., cum laude, 1993); Georgetown University (B.S.E.S., magna cum laude, 1990)

## ISKEN, Donald Nelson

Morris, Nichols, Arsht & Tunnell LLP,  
Wilmington  
302 351 9222  
disken@mnat.com

*Featured in Real Estate (Delaware)*

**Practice Areas:** During the past 40 years, Don has gained a national reputation representing prominent property owners and developers, financial institutions and governmental entities in every facet of their transactional real estate law and land use

regulation needs. Don regularly engages in matters involving site selection and land acquisition, obtaining land use and project approvals and permits, securing government grants, tax credits and loan financing, development of transportation and utility infrastructure, hiring of construction project managers, architects and contractors, and oversight in project sales and leasing. He was a member of the team that assisted The State of Delaware with its development of the Wilmington Riverfront district, one of America's premiere examples of successful urban renaissance, through a public-private partnership, of what was once an abandoned and dilapidated industrial part of the City of Wilmington.

**Professional Memberships:** American College of Real Estate Lawyers; American Bar Association; Delaware State Bar Association, Real Property Committee (co-chair of subcommittee to Revisions to the Delaware Unit Property Act, 1989-1992)

**Personal:** University of Miami School of Law (J.D., cum laude, 1978); Bucknell University (A.B., 1975)

## JACOBS, Karen

Morris, Nichols, Arsht & Tunnell LLP,  
Wilmington  
302 351 9227  
kjacobs@mnat.com

*Featured in Intellectual Property (Delaware)*

**Practice Areas:** Karen's practice focuses primarily on patent litigation. She also has experience with a variety of other intellectual property and commercial litigation, including copyright, trademark, trade secret, unfair competition, and contract and licensing disputes. Karen has served in both lead counsel and co-counsel roles, with experience in a range of industries, including pharmaceutical and biotechnology, life sciences, electronics, computer software, telecommunications, and consumer products. In 2009, Karen was the recipient of the Delaware State Bar Association's Women's Leadership Award. The award is presented to a member of the Delaware Bar whose character, strength, personality, achievement and activities in matters affecting women lawyers have served as an inspiration to and a model for women lawyers. She also was awarded the Delaware State Bar Association's Community Service Award in 2003.

**Professional Memberships:** American Intellectual Property Law Association; ChIPs; Delaware Volunteer Legal Services (board member, past-president); Delaware State Bar Association, Professional Guidance Committee (co-chair), Women and the Law Section (former chair); Combined Campaign for Justice (former chair); United Way of Delaware (Legal Community Sector, chair)

**Personal:** Harvard Law School (J.D., cum laude, 1990); University of Pennsylvania (B.A., summa cum laude, 1987)

## JOHNSTON, Andrew M

Morris, Nichols, Arsht & Tunnell LLP,  
Wilmington  
302 351 9202  
ajohnston@mnat.com

*Featured in Corporate/M&A (Delaware)*

**Practice Areas:** Andy's practice includes advising corporations and their counsel on a wide variety of Delaware corporate law

issues including those relating to the fiduciary duties of directors, officers and stockholders, financings, conflict of interest transactions, corporate governance, indemnification and director liability. He has worked closely with boards of directors, special committees of directors, and managements of public and private corporations in conflict transactions, proxy contests, sale of control and business combination transactions, hostile takeovers and initial public offerings. Andy serves on the Council of the Corporate Law Section of the Delaware State Bar Association ("DSBA"), which considers amendments to the Delaware General Corporation Law ("DGCL") and other Delaware statutes that enable the formation of other types of business entities.

**Professional Memberships:** American Bar Association, Business Law Section (Drafting Subcommittee of the Corporate Practice Committee); Delaware State Bar Association, Council of the Corporation Law Section

**Publications:** Special Committees of Independent Directors, No. 79 Corporate Practice Series Portfolio (BNA); Preferred Stock, No. 99 Corporate Practice Portfolio Series (BNA)

**Personal:** Northwestern University School of Law (J.D., cum laude, 1982); Kenyon College (A.B., summa cum laude, 1979)

## KLINGER-WILENSKY, Eric S

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*Featured in Corporate/M&A (Delaware)*

**Practice Areas:** Eric counsels corporations and special committees in the context of potential transactions; aids corporations and investors in structuring capital investments; and advises generally on corporate governance issues. He also provides corporate-related advice in the context of transaction and governance litigation. Eric has been involved in a number of precedent-setting M&A and other corporate cases decided by the Delaware courts over the past fifteen years. He has repeatedly served on drafting committees of the Council of the Corporation Law Section of the Delaware State Bar Association, including serving as a lead drafter of legislation that ultimately became Section 251(h) of the Delaware General Corporation Law, which facilitated and led to an increase in the use of two-step mergers.

**Career:** Law Clerk to Chancellor William B. Chandler III and Vice Chancellor John W. Noble, Delaware Court of Chancery (2003-2004)

**Professional Memberships:** American Bar Association, Business Law Section; Private Equity and Venture Capital Committee (chair), Mergers and Acquisitions Committee, Two-Step Merger Agreement Task Force (co-chair); Delaware State Bar Association, Corporation Law Section

**Personal:** University of Pennsylvania Law School (J.D., cum laude, 2003); Executive Editor, University of Pennsylvania Law Review; Hofstra University (B.A., summa cum laude, 2000)

# MORRIS NICHOLS ARSHT & TUNNELL LLP

## **LAFFERTY, William M**

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*Featured in Chancery (Delaware)*

**Practice Areas:** Bill has spent more than 25 years focusing on Delaware corporate and commercial litigation, with an emphasis on cases involving mergers and acquisitions, proxy contests and consent solicitations, and shareholder class and derivative actions. His litigation practice concentrates on cases pending in the Delaware Court of Chancery and Delaware Supreme Court as well as matters in the federal court both in Delaware and in other jurisdictions. He also advises corporate clients and boards of directors with respect to litigation and transactional matters including representations of special negotiating committees, shareholder demand review committees, and special litigation committees.

**Career:** Law Clerk to the Honorable Maurice A Hartnett, III, Delaware Court of Chancery (1989-90)

**Professional Memberships:** American College of Trial Lawyers; Delaware Court of Chancery Rules Committee (chair); Delaware Supreme Court Rules Committee; American Bar Association, Business Law Section (Business and Corporate Litigation Committee; Securities Litigation Committee, M&A/Proxy Litigation Subcommittee (co-chair)); Delaware State Bar Association (Corporation Law Section, Professional Ethics Committee); John L. Weinberg Center for Corporate Governance (Advisory Board); NYU School of Law Institute for Corporate Governance and Finance (Advisory Board)  
**Personal:** Dickinson School of Law (J.D., 1989), Articles Editor, Dickinson Law Review (1988-89); University of Delaware (B.S., B.A., 1985)

## **MILLER, Curtis**

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*Featured in Bankruptcy/Restructuring (Delaware)*

**Practice Areas:** Curtis focuses on corporate restructuring, bankruptcy and litigation. He has been involved in bankruptcy proceedings and litigation on behalf of a variety of national and regional clients, including debtors, creditors and official committees, private equity firms, hedge funds, and lenders. Curtis currently represents publicly-held and privately-held companies in their efforts to restructure. He also acts as counsel for both plaintiffs and defendants in various bankruptcy-related litigation matters, including preference, fraudulent transfer, turnover actions, and breach of contract actions. Curtis also advises clients in out-of-court restructurings, including assignments for the benefit of creditors, Article 9 foreclosures, and state law dissolutions. These representations have involved debtor and creditor representations in a wide range of industries, including the food, manufacturing, waste water treatment, retail, construction and manufacturing industries. A frequent speaker, Curtis has spoken on numerous panels about bankruptcy issues.

**Career:** Law Clerk to the Honorable Joseph J. Farnan, Jr., U.S. District Court for the District of Delaware (2003-2004)

**Professional Memberships:** American Bankruptcy Institute, American Bar Association, Delaware State Bar Association, Federal Bar Association (Delaware Chapter)  
**Personal:** College of William and Mary Marshall-Wythe School of Law (J.D., 2003); Notes Editor, William & Mary Law Review; University of Utah (B.S., 2000)

## **NACHBAR, Kenneth J**

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*Featured in Chancery (Delaware)*

**Practice Areas:** Ken's practice focuses on cases involving mergers and acquisitions, control contests, shareholder class and derivative actions, and contractual disputes. He advises corporate clients and boards of directors with respect to litigation and transactional matters including structuring of corporate transactions, defensive mechanisms and representation of special negotiating committees and special litigation committees. As both lead and co-counsel, Ken has litigated many of the seminal cases involving Delaware corporate law.

**Professional Memberships:** American College of Trial Lawyers, American Bar Association, Delaware State Bar Association  
**Personal:** New York University School of Law (J.D., 1981); Member, New York University Review of Law and Social Change (1980-1981); Haverford College (B.A., 1978)

## **REMMING, Andrew R**

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*Featured in Bankruptcy/Restructuring (Delaware)*

**Practice Areas:** Andrew represents debtors, creditors and other parties in complex business bankruptcy cases and out-of-court restructurings. He is a former judicial law clerk to the Honorable Christopher S. Sontchi of the U.S. Bankruptcy Court for the District of Delaware. As both lead and co-counsel, Andrew has represented clients in many of Delaware's most significant chapter 11 bankruptcy cases over the last decade. Andrew has experience representing clients in a range of industries, including, oil and gas, pharmaceutical, casino gaming, retail, automotive, commercial real estate, e-commerce, alternative energy, mining, professional sports and airline, among others.  
**Career:** Law Clerk to the Honorable Christopher S. Sontchi, U.S. Bankruptcy Court for the District of Delaware (2007-2008)

**Professional Memberships:** American Bankruptcy Institute, American Bar Association, Delaware State Bar Association  
**Personal:** Boston College Law School (J.D., 2007); Managing Editor, Uniform Commercial Code Reporter-Digest; Rochester Institute of Technology (B.S., 2004)

## **SCAGGS, JR, R Judson**

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*Featured in Chancery (Delaware)*

**Practice Areas:** For 30 years, R.J. has concentrated his practice on the litigation of corporate law issues and business disputes. He defends corporate directors against breach of fiduciary duty claims and litigates challenges to mergers, acquisitions, recapitalizations and other strategic corporate transactions. His case load over the years has included numerous class and derivative matters as well as a variety of corporate and alternative entity (partnerships, limited liability companies, limited liability partnerships) disputes, including actions seeking inspection of books and records, indemnification of officers and directors, challenges to the election of directors, dissolution, liquidation, appointment of trustees and many others. R.J. also has extensive experience in litigation concerning technology and license agreements, trade secrets, interference with contractual relations and other business torts. He also has successful experience in administrative litigation related to regulatory matters, such as utility rate-making and environmental permitting.

**Career:** U.S. Marine Corps, Captain (1981-1985)

**Professional Memberships:** American Bar Association; Delaware State Bar Association, Corporation Law Section, Litigation Section, Lawyer Assistance Committee (chair)

**Publications:** Lead author of the Bloomberg BNA Corporate Practice Series Portfolio, Derivative Lawsuits.

**Personal:** William and Mary Marshall-Wythe School of Law (J.D., class valedictorian, Order of the Coif, 1988); Washington and Lee University (B.A. 1981)

## **SCHWARTZ, Eric D**

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*Featured in Bankruptcy/Restructuring (Delaware)*

**Practice Areas:** Eric has more than 25 years of experience representing debtors and creditors in insolvency cases and out-of-court restructurings. His substantial experience includes assisting clients with complex operational, corporate governance, financial, real estate, pension, intellectual property, tax, labor, purchase/sale and litigation issues. He also has extensive experience in the use of state court proceedings as a restructuring or liquidation alternative, including experience with receiverships, assignments for the benefit of creditors, foreclosures, dissolutions and other alternative court proceedings. His practice focuses on business restructurings, including representing distressed enterprises, advising fiduciaries and managers for distressed enterprises, distressed acquisitions and transactions, distressed financings, debtor and committee representations, representation of large secured and unsecured creditors and related litigation. He has appeared in federal and state courts throughout the United States on a range of bankruptcy and related issues.  
**Career:** Prior to his career as an attorney, he was an investment banker for several years.

**Professional Memberships:** TerraLex, Insolvency/Bankruptcy Practice Group (Chair); INSOL; American Bankruptcy Institute, International Committee (Director); Delaware State Bar Association  
**Personal:** Villanova University School of Law (J.D., 1992); Member, Villanova University Environmental Law Journal; New York University (M.B.A., 1989); Georgetown University (B.S.B.A., cum laude, 1984)

## **SMITH II, Rodger D.**

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*Featured in Intellectual Property (Delaware)*

**Practice Areas:** With more than 20 years of experience helping companies solve complex problems, Rodger's practice focuses on intellectual property and other complex commercial litigation, with a particular emphasis on patent litigation.

**Career:** Law Clerk to the Honorable W. Eugene Davis, U.S. Court of Appeals for the Fifth Circuit (1993-1994)

**Professional Memberships:** American Bar Association; Delaware State Bar Association; Delaware Community Legal Aid Society (Past President, Board of Directors); Federal Circuit Bar Association

**Personal:** New York University School of Law (J.D., magna cum laude, 1993); The Wharton School of the University of Pennsylvania (B.S., magna cum laude, 1990)

## **VELLA, Patricia O**

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*Featured in Corporate/M&A (Delaware)*

**Practice Areas:** Patricia regularly provides advice on corporate governance matters and a variety of corporate transactions for publicly traded and privately held corporations. Patricia is often called upon to advise on mergers and acquisitions, financings, asset sales and other significant transactions. Her work includes structuring complex transactions and often involves counseling boards of directors and board committees on their fiduciary duties and the technical aspects of Delaware corporate law. Patricia is a member of the Council of the Corporation Law Section of the Delaware State Bar Association and, in that capacity, participates in the annual review of, and preparation of amendments to, the Delaware General Corporation Law ("DGCL").

**Career:** Law Clerk to the Honorable Randy J. Holland, Delaware Supreme Court (1996-1997)

**Professional Memberships:** American Bar Association, Business Law Section (Corporate Laws Committee, Mergers & Acquisitions Committee, Subcommittee on Acquisitions of Public Companies (Co-Chair), Joint Task Force on Governance Issues in Business Combinations (Co-Chair)); American College of Governance Counsel (Fellow); Delaware State Bar Association (Council of the Corporation Law Section)

**Personal:** Villanova University School of Law (J.D., magna cum laude, 1996); Executive Editor, Villanova Law Review; University of Delaware (B.S., magna cum laude, 1992)

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**WERKHEISER, Gregory W**

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*Featured in Bankruptcy/Restructuring (Delaware)*

**Practice Areas:** Greg represents debtors, creditors and other parties in complex business bankruptcy cases and out-of-court restructurings. Greg devotes a substantial portion of his practice to bankruptcy appellate litigation and assisting clients with navigating the intersection of intellectual property and bankruptcy law. In addition, Greg's extensive experience includes advising fiduciaries and managers for distressed enterprises, acquisitions of financially distressed companies, representing official and ad hoc creditors' committees, negotiating and drafting debtor-in-possession financing documents, and bankruptcy-related litigation. He has represented clients

across a range of industries, including retail, energy, transportation, healthcare and pharmaceuticals, financial services and investment.

**Career:** Law Clerk to the Honorable Jane R. Roth, U.S. Court of Appeals Third Circuit (1996-1997); Wolcott Fellow to Justice Randy J. Holland of the Delaware Supreme Court (1995-1996)

**Professional Memberships:** American Bankruptcy Institute; American Bar Association (Business Law Bankruptcy Section and Litigation Section; Appeals, Bankruptcy and Insolvency Litigation Committee); Federal Bar Association (Delaware Chapter); Turnaround Management Association; INSOL

**Personal:** Widener University School of Law (J.D., magna cum laude, 1996); Pennsylvania State University (B.S., 1992)

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**WOLTERS, Jeffrey R**

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*Featured in Corporate/M&A (Delaware)*

**Practice Areas:** Jeff counsels corporations, boards of directors and investors on Delaware law. His practice ranges from advising venture-backed companies to counseling public company boards and board committees. He has been "Delaware counsel" to hundreds of public and private Delaware companies over the years and many of the leading VC and PE funds. Jeff also provides formal legal opinions on Delaware corporate law and related matters under the Delaware General Corporation Law. Jeff has taught courses on corporate law at University of Pennsylvania Law School and Villanova University Law School. He frequently writes and presents on corporate law topics

relevant to private equity and venture capital stakeholders, is a contributing editor to the treatise Delaware Corporation Law and Practice.

**Career:** Law Clerk to Honorable Walter K. Stapleton, Third Circuit Court of Appeals (1992-1993)

**Professional Memberships:** American Bar Association; Delaware State Bar Association; National Venture Capital Association (General Counsel Advisory Board); TerraLex, North American M&A Group (chair)

**Personal:** Adjunct Corporate M&A Professor, Villanova University Law School (2010-2014); University of Virginia School of Law (J.D., 1992); Virginia Law Review (Articles Editor, 1991-1992); University of Delaware (B.A., 1988)

## MORRIS, NICHOLS, ARSHT & TUNNELL LLP

www.mnat.com tel: 302 658 9200 fax: 302 658 3989

**Executive Committee Chair:** Andrew M Johnston  
Number of partners: 42 Number of other attorneys: 45

### Firm Overview:

Morris, Nichols, Arsht & Tunnell LLP combines a broad national practice of corporate, intellectual property, business reorganization and restructuring, commercial law and litigation with a general business, tax, estate planning and real estate practice within the State of Delaware. The firm acts as lead counsel or co-counsel in matters of national and international significance as well as those affecting its immediate community. Morris Nichols is the Delaware representative of TerraLex, a global network of 150 independent law firms and 15,000 attorneys in nearly 100 countries.

### Main Areas of Practice:

#### Alternative Entities:

Morris Nichols offers advice on all types of alternative entity matters, including the formation and operation of limited liability companies, general and limited partnerships and statutory business trusts. Handling a variety of complex transactions, the firm frequently represents private equity and hedge funds, master limited partnerships (MLPs), mutual funds and regulated trust companies in mergers, asset acquisitions and sales, structured finance and joint ventures. As leaders in the field, Morris Nichols attorneys serve on the drafting committees responsible for reviewing and proposing amendments to Delaware alternative entity statutes.

#### Business Reorganization & Restructuring:

Morris Nichols is recognized as one of the premier restructuring and reorganization practices in the United States. Since 1990, Delaware has been the venue for nearly half of the nation's largest bankruptcy cases and Morris Nichols has been at the center of many of these sophisticated proceedings. It leverages that experience along with the capabilities of its corporate litigation, intellectual property, real estate, and corporate and commercial counseling practices to assist troubled businesses and other major parties in large, complex cases and adversary proceedings.

#### Commercial Transactions:

The firm provides a complete range of commercial law, banking and financial services, representing lenders, borrowers, issuers and investors in all forms of financing transactions. The firm's attorneys regularly advise on bank and insurance regulatory issues and represent clients before Delaware's Office of the State Bank Commissioner and Department of Insurance.

#### Corporate Counseling:

Morris Nichols advises clients on complex Delaware corporate transactions and corporate governance issues. The firm represents boards of directors or board committees, particularly in transactions that may involve director or stockholder conflicts of interest.

Morris Nichols also provides formal legal opinions on matters of Delaware corporate law. Corporate counseling attorneys have long played an important role in drafting and updating Delaware's corporate statute.

#### Corporate & Business Litigation:

The firm's deep bench of corporate litigators represent clients in high-stakes corporate governance and alternative entity disputes before the Delaware Court of Chancery, Delaware Superior Court, Delaware Supreme Court, US District Court for the District of Delaware and other courts throughout the United States. Morris Nichols often handles derivative suits or class actions brought in connection with M&A transactions, takeover battles and proxy contests or other claims alleging director negligence or misconduct. The firm also provides a range of general business litigation services, appearing before all of the Delaware trial and appellate courts, state and federal, local boards and administrative agencies and before trial and appellate courts nationwide. The litigation attorneys represent clients in commercial, contract and business disputes of virtually every kind.

#### Intellectual Property Litigation:

Morris Nichols is renowned as the premier patent litigation law firm in Delaware. The practice achieved preeminence in IP litigation in Delaware and nationwide serving as lead counsel in many cases and assisting as co-counsel in other cases brought to Delaware by patent litigators nationwide. The firm represents leading companies in a variety of industries, including biotechnology, pharmaceuticals, chemicals, medical devices, consumer products, semiconductors, networking and telecommunications.

#### Real Estate:

The Morris Nichols real estate practice covers the negotiation and documentation of complex commercial real estate including transactions involving the development, acquisition and sale of commercial property, commercial financing, office, retail and industrial leasing and public-private development.

### PRACTICE AREAS

Business Reorganization & Restructuring  
Commercial  
Corporate Counseling  
Corporate & Business Litigation  
Intellectual Property Litigation  
Trusts, Estates & Tax

### OFFICES

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#### Regulation/Governmental Affairs:

The firm represents public entities and agencies, and private sector clients, before legislative bodies and city, county, state and federal regulatory agencies on unclaimed property and other matters. It is actively involved in monitoring, drafting and advocating legislation and regulations that affect clients.

#### Trust, Estate & Tax:

The firm acts as trust and fiduciary litigation counsel to Delaware trust companies, national banks conducting trust business in Delaware, individual trustees and beneficiaries of trusts in Delaware and other jurisdictions, and to wealthy families with trusts in Delaware. Morris Nichols provides federal income, estate, gift and generation skipping transfer tax advice to individuals, trusts, estates, business enterprises and their owners, and charitable organizations nationwide.

#### Clients:

Morris Nichols clients include Fortune 500 companies, smaller companies and partnerships, individuals, financial institutions, government agencies, law firms and not-for-profit organizations.

**MORRIS  
NICHOLS  
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